

Unconfirmed



King's College Hospital NHS Foundation Trust Board of Directors

Minutes of the meeting of the Board of Directors

Held at 15.00 hrs on Tuesday, 16th December 2008 in the Dulwich Committee Room, King's College Hospital

Members	Michael Parker (MP) Robert Foster (RF) Maxine James (MJ) Prof Alan McGregor (AM) Dr Martin West (MW) Tim Smart (TS) Dame Jacqueline Docherty (JD) Michael Griffin (MG) Prof John Moxham (JM) Simon Taylor (ST)	Chair Non-Executive Director Non-Executive Director Non-Executive Director Non-Executive Director Chief Executive Deputy Chief Executive/Executive Director of Nursing & Operations Executive Director, Human Resources Executive Medical Director Chief Financial Officer
Non-voting Directors	Ahmad Toumadj (AT) Jane Walters (JW)	Director of Capital, Facilities & Estates Director of Corporate Affairs
In attendance:	Rita Chakraborty Sally Lingard	Assistant Board Secretary (minutes) Associate Director, Communications & Marketing

Item	Subject	Action
08/172	Apologies Apologies from Roland Sinkler and Rita Donaghy.	
08/173	Declarations of Interest None.	
08/174	Chair's Action None.	
08/175	Minutes of the meeting held on 25th November 2008 The minutes of the meeting held on 25 th November 2008 were APPROVED subject to the following amendment: <ul style="list-style-type: none"> Add Tim Smart's name to attendance list. 	

08/176 Matters Arising/Action Tracking

08/160 – John Moxham and Jacqueline Docherty had met with the UK Blood & Transplant Authority’s Medical Director and Directors of Transplantation and Organ Donation. The meeting had been very constructive and signalled the basis for a more positive working relationship in the future.

08/177 Chair & Non-Executive’s Report

Maxine James gave the following verbal update:

- 17 Nov Meeting with Jan Oliver, GST
Attended event at King’s Fund
Visited Marks & Spencer, Brixton branch with AT
- 24 Nov Attended event at King’s Fund
- 25 Nov Attended Board of Directors meeting
- 26 Nov Attended Consultant Panel
- 16 Dec Chaired Equality & Diversity Committee
Attended Board of Directors meeting

The Board NOTED the Chair & Non-Executive’s Report.

Andy Leather to update the Board on THET developments.

Andy Leather

08/178 Chief Executive’s Report

Tim Smart’s presented his first Chief Executive’s report and highlighted the following:

In recent weeks, the Trust had seen a continuous and above average rise in the number of A&E admissions. Elective admissions were also increasing.

TS had responded to a local MP following concerns raised regarding non-executive remuneration.

King’s had been successful in the first phase of its submission to secure trauma centre status. St George’s and Barts/Royal London had also succeeded.

The AHSC Partnership Board had approved ‘King’s Health Partners’ as its official name. A transition executive team had been established with Robert Lechler as its Interim Director and Roland Sinker as Interim Programme Director. The process for securing DoH accreditation would involve an initial submission in January, a more detailed document in February and a final decision announced in April.

Information was tabled concerning the steep rise in prices charged by Sodexo on site for food and beverages. Information gathered locally indicated that their prices were 15-20% higher than other local providers.

The Trust had registered their concerns regarding pricing with Sodexo and had requested a formal response by 02 January 2009.

The Board NOTED the Chief Executive's Report.

08/179 Performance Report – month 7 + scorecard

Jacqueline Docherty introduced the item and highlighted the following issues:

- The continued rise in A&E admissions and the resultant impact on the 18 week target. Emergency admission during November 2008 saw a 26% year on year rise, notably in surgical, women's and general medicine divisions.
- The A&E admission pressures were being felt across the country. The London Ambulance Service was operating at Level 4 (Level 5 being the highest, ie critical). Locally, some trusts had attempted to close their doors to new emergency admissions. The Trust was finding it difficult to consistently meet the 4-hour wait target.
- At present, the Trust did not have any ITU or HDU beds available. The situation was being monitored daily and some elective surgery was being cancelled to create additional emergency bed capacity. The longer term, and more practical, option was to move some elective work to Lewisham. Any decisions would be made in conjunction with clinicians.
- Scorecard – it was explained that the MRSA target shown was a local level agreed with Southwark PCT. It was more challenging than the Healthcare Commission target. The Trust continued to meet the target.

The Board NOTED the Performance Report – month 7 and scorecard.

08/180 Board Focus on Quality

Tim Smart introduced a report proposing how the Board of Directors will strengthen its effectiveness on quality monitoring and improvement. KCH has joined a Monitor project, along with 7 other foundation trusts, led by their respective Medical Directors. The project was timely given the focus of the Darzi Next Stage Review and the statutory reporting of Quality Accounts from 2010.

A new staff member had been recruited to the Operations Team to lead on quality issues.

The Board NOTED the Board Focus on Quality.

08/181

International Financial Reporting Standards – adoption process

Simon Taylor introduced the documents intended to provide the Board of Directors with sufficient assurance that the Trust had taken all necessary steps in preparation for the adoption of IFRS in 2009/10. The re-stated balance sheet as at 1st April 2008 – interim and unaudited - would be submitted to Monitor. A final version would be circulated to the Finance Committee in January.

ST asked the Board to note the following key changes:

- IAS 1: presentational change re. accounting for raw materials, tangible assets.
- IAS 17: accounting for operating leases – finance leases totalling £500k will now be appear on the balance sheet.
- IAS 19: the estimated cost of staff annual leave carried over each year will now appear on the balance sheet as a liability.
- IFRIC12: the PFI concerning the Golden Jubilee Wing will now appear on the balance sheet. This would result in an increase in depreciation of £2m and a fall in PDC dividend of £500k. Long term, the change would push the Trust over its Public Borrowing Limit by £2m, and could therefore restrict future expansion.

KPMG had been engaged to assist the Trust in preparations for conversion from UKGAAP to IFRS accounting rules.

The Board CONSIDERED the process adopted for the production of an IFRS restated Balance Sheet and APPROVED the Monitor certification in Appendix A.

The Board also AGREED to delegate to the Chief Executive Officer, as Accountable Officer, the authority to approve any further changes required prior to submission on 31st December 2008.

<ul style="list-style-type: none">• A final version of re-stated Balance Sheet to be circulated to the Finance Committee in January.• Valuations Policy to be reviewed by Finance Committee.	ST – Jan 09 ST – Mar 09
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FOR INFORMATION

08/182

Committee Minutes

The Board NOTED the following confirmed minutes:

- Audit Committee 18 September 2008

08/183

AOB

The Board AGREED to delegate to the Chief Executive Officer authority to approve the AHSC accreditation submission by 16 January. A draft would be circulated to the Board for comments before Christmas. The Partnership Board would consider the submission on 7 January.

08/184

Date of Next Meeting:

Tuesday 27th January at 3.00 pm in the Dulwich Committee Room.